PHILANTHROPIC FOUNDATIONS CANADA FONDATIONS PHILANTHROPIQUES CANADA FINANCIAL STATEMENTS DECEMBER 31, 2020

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INDEPENDENT AUDITOR'S REPORT

To the Members of Philanthropic Foundations Canada Fondations Philanthropiques Canada

Opinion

We have audited the financial statements of Philanthropic Foundations Canada / Fondations Philanthropiques Canada (the association), which comprise the statement of financial position as at December 31, 2020, and the statements of revenue and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the association as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Montréal (Québec) June 10, 2021

¹ By Michel Bernucci, CPA auditor, CA

STATEMENT OF REVENUE AND EXPENDITURES

	General Fund	Opportunity Reserve Fund	Emergency Fund	2020 Total	2019 Total
Revenue					
Membership fees	\$ 845,818	\$ - \$	5 - \$	845,818	\$ 807,200
Grants	266,720	-	.50	266,720	105,300
Donations	116,550	-	-	116,550	15 <i>,7</i> 80
Virtual event	30,186	-	-	30,186	H
Interest income	4,416	5 <i>7</i> 0	1,013	5,999	12,423
Conference fees	-	-	-	¥	102,736
Conference sponsorships	**	:=:	*	=	83,000
Fee income	0.24	-	-	-	15,942
Rental income	72	=	理	2	15,600
Quebec COVID-19 consortium	2,218,600	-	-	2,218,600	-
Collaborative/Climate project	35,120	-		35,120	() E
	3,517,410	570	1,013	3,518,993	1,157,981
Expenditures					
Impact					
Advocacy (Schedule A)	62,727		9	62,727	44,322
Learning &	0=//=/			02,727	11,322
KMB (Schedule B)	373,465	_	-	373,465	231,870
Strategic	373,103			373,103	231,070
communications					
(Schedule C)	160,780	-		160,780	94,500
Research (Schedule D)	85,342	-	_	85,342	66,379
Member support (Schedule E)	175,916	91	2	175,916	198,899
Conference/symposium	1,3,310			173,310	130,033
(Schedule F)	_	_	받	_	270,201
Governance (Schedule G)	52,832	2	_	52,832	35,883
Accountability (Schedule H)	18,305	9	_	18,305	25,497
Operations (Schedule I)	284,450		_	284,450	244,420
Quebec COVID-19	201,130			201,130	244,420
consortium (Schedule J)	2,222,377	-	_	2,222,377	-
Collaborative/Climate	_,,,			2,222,377	
project (Schedule K)	31,843		÷	31,843	(F)
	3,468,037	*	-	3,468,037	1,211,971
Excess (deficiency) of					
	\$49,373	\$ <u>570</u> \$	1,013 \$	50,956	\$(53,990)

PHILANTHROPIC FOUNDATIONS CANADA FONDATIONS PHILANTHROPIQUES CANADA STATEMENT OF CHANGES IN NET ASSETS YEAR ENDED DECEMBER 31, 2020

	,	General	<u> </u>	Invested in Capital Assets	O R	Opportunity Reserve Fund	표 I	Emergency Fund	I	2020 Total	I	2019 Total
BALANCE, BEGINNING OF YEAR	₩.	(49,870)	↔	4,457	↔	261,384	↔	524,355	↔	740,326	↔	794,316
Excess (deficiency) of revenue over expenditures		54,981		(2,608)		570		1,013		956'05		(53,990)
Purchase of capital assets	- 1	(13,017)	- 1	13,017		1	- 1	1	1	ğ	ı	303
BALANCE, END OF YEAR	↔	(2,906)	\$	(7,906) \$ 11,866 \$ 261,954	∽ ∥	261,954	↔	525,368	↔	\$ 525,368 \$ 791,282		\$ 740,326

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2020

Assets	General Fund	-	Opportunit Reserve Fund	:y :-	Emergenc Fund	y 2020 Total	_	2019 Total
Current assets								
Cash	\$ 1,525,048	\$		\$	-	\$ 1,525,048	\$	386,189
Term deposits and accrued interest (Note 9) Accounts	281,686		-		-	281,686		786,689
receivable (Note 3)	26,597		27		≘	26,597		27,952
Prepaid expenses	36,849		£.,		-	36,849		10,237
Interfund balances (Note 7)		_	261,9 <u>54</u>	_	525,368	<u> </u>	-	
	1,870,180		261,954		525,368	1,870,180		1,211,067
Capital assets (Note 4)	11,866	_	21			11,866	_	4,457
	\$ <u>1,882,046</u>	\$_	261,954	\$_	525,368	\$ <u>1,882,046</u>	\$_	1,215,524

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2020

	O General Fund		Opportunit Reserve Fund	:y	Emergenc Fund	y	2020 Total		2019 Total	
Liabilities			_							
Current liabilities Accounts payable and accrued liabilities Deferred	\$	88,684	\$	21	\$	-	\$	88,684	\$	64,848
contributions (Note 5)		837,070		40		_		837,070		315,250
Deferred grants		60,000		31		-		60,000		75,000
Deferred donations		105,010		# X		*		105,010		20,100
Interfund balances (Note 7)	_	787,322	_	91	_				_	-
	_1	<u>,878,086</u>	-	<u> </u>	-			1,090,764	_	475,198
Net assets										
Unrestricted		(7,906)		-		-		(7,906)		(49,870)
Invested in capital assets		11,866		-		-		11,866		4,457
Opportunity Reserve Fund		(-)		261,954		=		261,954		261,384
Emergency Fund	_		-		_	525,368		525,368	_	524,355
	_	3,960	_	261,954	-	525,368		<i>7</i> 91,282	_	740,326
	\$ <u>_1</u>	<u>,882,046</u>	\$_	261,954	\$_	525,368	\$	1,882,046	\$_	1,215,524

Commitments (Note 8)

APPROVED ON BE	HALF OF THE BOARD,
	, Director
	Director

STATEMENT OF CASH FLOWS

	_	2020	_	2019
OPERATING ACTIVITIES				
Excess (deficiency) of revenue over expenditures	\$	50,956	\$	(53,990)
Non-cash items: Amortization of capital assets Accrued interest	_	5,608 1,366	_	2,105 (943)
		5 <i>7,</i> 930		(52,828)
Net change in non-cash items related to operating activities (Note 6)		590,309 648,239	_	122,596 69,768
INVESTING ACTIVITIES				
Term deposits Acquisition of capital assets		503,63 <i>7</i> (13,01 <i>7</i>)		(10,801) (2,649)
	_	490,620		(13,450)
INCREASE IN CASH		1,138,859		56,318
CASH, BEGINNING OF YEAR	_	386,189		329,871
CASH, END OF YEAR	\$	1,525,048	\$	386,189

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

1. STATUS

Philanthropic Foundations Canada / Fondations Philanthropiques Canada was incorporated on August 18, 1999 under the Canada Corporations Act as a corporation without share capital. On August 19, 2013, the Association applied and obtained a Certificate of Continuance under the Canada Not-For-Profit Corporations Act. The membership-based Association was formed to encourage the growth and development of independent, effective and responsible foundations, and to foster a social and regulatory environment that encourages philanthropic contribution.

Effective January 1, 2003, the Association qualifies as a registered charity under the Income Tax Act (Canada) and , as such, is exempt from income tax.

2. SIGNIFICANT ACCOUNTING POLICIES

The Association follows the deferral method of accounting for contributions.

The Association applies the Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook – Accounting.

Financial instruments

Initial and subsequent measurement

The Association initially measures its financial assets and liabilities at fair value, except for certain related party transactions that are measured at the carrying amount or exchange amount, as appropriate.

The Association subsequently measures all its financial assets and liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value of these financial instruments are recognized in net earnings in the period incurred.

Financial assets measured at amortized cost on a straight-line basis include cash, term deposits and accrued interest and accounts receivable.

Financial liabilities measured at amortized cost on a straight-line basis include accounts payable and accrued liabilities.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Financial instruments (continued)

Impairment

For financial assets measured at cost or amortized cost, the Association determines whether there are indications of possible impairment. When there is an indication of impairment, and the Association determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in net earnings. A previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may not be greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in net earnings.

Transaction costs

Transaction costs related to financial instruments that will be subsequently measured at fair value are recognized in net earnings in the period incurred. Transaction costs related to financial instruments subsequently measured at amortized cost are included in the original cost of the asset or liability and recognized in net earnings over the life of the instrument using straight-line method.

Fund accounting

Revenues and expenditures related to memberships and programs are reported in the General Fund.

The Opportunity Reserve Fund reports the revenues and expenditures related to supporting capacity building needs and special projects of the Association.

The Emergency Fund is for the purpose of covering catastrophic or shut-down contingencies.

Revenue recognition

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Membership fees are recognized as revenue proportionately over the fiscal year to which they relate.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Revenue recognition (continued)

Conference, symposium and program fees are recognized as revenue when the event is held.

Sponsorships and grants are recognized when the related expenses are incurred.

Donations are recognized when received.

Interest is recognized when earned.

Rental income is recognized when it is received.

Allocated expenditures

The Association records a number of its expenditures by function: Impact, Governance, Accountability and Operations.

Salaries and fringe benefits are allocated based on the percentages of employees' time spent on supporting the functions.

Cash and cash equivalents

The Association's policy is to present bank balances under cash and cash equivalents, including bank overdrafts when bank balances that fluctuate frequently from being positive to overdrawn.

Capital assets

Capital assets are accounted for at cost. Amortization is calculated on their respective estimated useful lives using the straight-line method over the following periods:

Periods

Furniture and equipment	5 years
Computer equipment	3 years

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the reported amounts of revenues and expenses for the periods covered. The main estimates relate to the impairment of financial assets and the useful life of capital assets.

3. ACCOUNTS RECEIVABLE

	_	2020	 2019
Accounts receivable Government remittances	\$	12,439 14,158	\$ 14,187 13,765
	\$	26,597	\$ 27,952

4. CAPITAL ASSETS

			2020				2019
	-	Cost	cumulated ortization	bo	Net ok value	boo	Net ok value
Furniture and equipment Computer equipment	\$ 	21,469 59,269	\$ 21,469 47,403	\$	11,866	\$	609 3,848
	\$	80,738	\$ 68,872	\$	11,866	\$	4,457

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

5. DEFERRED CONTRIBUTIONS

Deferred contributions received in the current period represent membership fees and funds received for the Quebec COVID-19 consortium and the climate project that are related to the subsequent period. Changes in the deferred contributions balance are as follows:

	 2020	_	2019
Balance, beginning of year Less: amount recognized as revenue in the year Add: amount received related to the following year	\$ 315,250 (315,250) (837,070)	\$	270,300 (270,300) 315,250
Balance, end of year	\$ (837,070)	\$_	315,250

6. NET CHANGE IN NON-CASH ITEMS RELATED TO OPERATING ACTIVITIES

	Х.	2020		2019
Accounts receivable	\$	1,355	\$	3,50 <i>7</i>
Prepaid expenses		(26,612)		(434)
Accounts payable and accrued liabilities		23,836		<i>4,7</i> 69
Deferred contributions		521,820		44,954
Deferred grants		(15,000)		55,100
Deferred donations		84,910	_	14,700
	\$	590,309	\$	122,596

7. INTERFUND TRANSFERS

The interfund balances reported at December 31, 2020 are non-interest bearing with no specified terms of repayment.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

8. COMMITMENTS

The commitments of the association under lease agreements aggregate to \$48,412. The instalments over the next year are the following:

2021

\$<u>48,412</u>

9. FINANCIAL INSTRUMENTS

The Association is exposed to various risks through its financial instruments. The following analysis presents the Association's exposures to significant risk at the reporting date.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in interest rates. The Association is exposed to interest rate risk on its fixed and floating interest rate financial instruments. Fixed interest rate instruments subject the Association to a fair value risk, since fair value fluctuates inversely to changes in market interest rates. Floating interest rate instruments subject the Association to related cash flow risk.

The Association manages its term deposit portfolio according to its cash needs and in such a way as to optimize interest income. The weighted average interest rate on term deposits at year-end was 2.78% (1.87% in 2019) and their terms are twelve months.

Credit risk

The Association is exposed to credit risk with respect to the accounts receivable and term deposits. The Association assesses, on a continuous basis, accounts receivable on the basis of amounts it is virtually certain to receive and the term deposits are invested with large financial institutions.

Liquidity risk

Liquidity risk is the risk of being unable to meet cash requirements or fund obligations as they become due. It stems from the possibility of a delay in realizing the fair value of financial instruments.

The Association manages its liquidity risk by constantly monitoring forecasted and actual cash flows and financial liability maturities, and by holding assets that can be readily converted into cash.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2020

9. FINANCIAL INSTRUMENTS (continued)

Accounts payable and accrued liabilities are generally repaid within 30 days.

10. COMPARATIVE FIGURES

Certain figures for 2019 have been reclassified to make their presentation similar to the new detailed method of tracking each project and iniatitive adopted in 2020. Certain figures for 2019 could not be reclassied and as such remained grouped in their original classification.

ADDITIONAL INFORMATION

	General Fund	Opportunity Reserve Fund	Emergency Fund	2020 Total	2019 Total
Schedule A					
Advocacy					
Allocated salaries and fringe benefits Special projects	\$ 60,345 2,382 \$ 62,727	\$ \$	\$ - - \$ -	\$ 60,345 5 2,382 \$ 62,727 5	12,493
Schedule B					
Learning & KMB					
Consultants and facilitators Partnerships Learning events & logistics Subscriptions / knowledge Design Professional development Member events	\$ 155,892 122,669 39,607 31,066 15,272 4,981 3,978 \$ 373,465	=0 - - - - - -	\$	\$ 155,892 \$ 122,669 \$ 39,607 \$ 31,066 \$ 15,272 \$ 4,981 \$ 3,978 \$ \$ 373,465 \$ \$	29,753 12,167 22,778 8,371 3,329 7,979 20,693
Schedule C					
Strategic communications					
Allocated salaries and fringe benefits Communications special projects	\$ 114,928 <u>45,852</u>	\$ - 	\$ -	\$ 114,928 \$ 45,852	71,129
	\$ <u>160,780</u>	\$	\$	\$ <u>160,780</u> \$	94,500

ADDITIONAL INFORMATION

	_	General Fund		pportunity Reserve Fund	E	mergency Fund	_	2020 Total	_	2019 Total
Schedule D										
Research										
Allocated salaries and fringe benefits Research costs	\$_	80,335 5,007	\$_	- 'wi	\$_	-	\$_	80,335 5,007	\$_	60,111 6,268
	\$_	85,342	\$_	-	\$_		\$_	85,342	\$_	66,379
Schedule E										
Member support										
Allocated salaries and fringe benefits Translation services Travel and hospitality Publications	\$ _	115,662 40,050 15,682 4,522	\$		\$		\$	115,662 40,050 15,682 4,522	\$	110,615 22,580 55,626 10,078
	\$_	175,916	\$_		\$_		\$_	175,916	\$_	198,899
Schedule F										
Conference/symposium										
Allocated salaries and fringe benefits Logistics Professional fees Committee and speakers Materials	\$	* * * * * * * * * * * * * * * * * * *	\$	- - - -	\$	-	\$	- /2 - -	\$	109,370 109,094 25,983 14,300 11,454
	\$_		\$_		\$_		\$_		\$_	270,201

ADDITIONAL INFORMATION

		General Fund	0	pportunity Reserve Fund	E	mergency Fund		2020 Total	_	2019 Total
Schedule G										
Governance										
Strategic planning Legal Insurance Board meeting expenses	\$	50,336 1,125 863 508	\$	- :*:	\$	- e: -	\$ _	50,336 1,125 863 508	\$	20,559 863 14,461
	\$_	52,832	\$_		\$_	-	\$_	52,832	\$_	35,883
Schedule H										
Accountability										
Audit PFC website Annual report	\$ - \$_	10,319 6,836 1,150 18,305	-		\$ - \$_	- - -	\$ - \$_	10,319 6,836 1,150 18,305	\$ - \$_	13,866 9,629 2,002 25,497
Schedule I										
Operations										
Allocated salaries and fringe	<u></u>									
benefits Rent Office IT support Accounting Amortization Office supplies Telephone and internet Bank fees Postage and courrier Office improvement Insurance Utilities	\$	135,777 75,581 40,840 7,094 5,608 5,295 4,225 3,187 2,585 2,574 1,282 402	_		\$	-	\$	135,777 75,581 40,840 7,094 5,608 5,295 4,225 3,187 2,585 2,574 1,282 402	_	119,683 74,606 17,144 6,449 2,105 3,227 5,279 6,652 1,992 5,207 1,431 645
	\$_	284,450	\$_		\$_	-	\$_	284,450	\$_	244,420

ADDITIONAL INFORMATION

						2020	_	2019
Schedule J								
Quebec COVID-19 consort	ium							
Quebec COVID consortium fund expenditures Allocated salaries and fringe benefits Project Coordination expenditures	\$ 2,068,573	\$	*	\$	-	\$ 2,068,573	\$	-
	108,176		-		-	108,176		0 4 1
	45,628	_	(#)	_	90	45,628	55	 7
	\$ <u>2,222,377</u>	\$_		\$_		\$ <u>2,222,377</u>	\$_	
Schedule K								
Collaborative/Climate project								
Project Coordination expenditures	\$ <u>31,843</u>	\$_		\$	-	\$ <u>31,843</u>	\$	-